FOREVER VALPO
THE CAMPAIGN FOR OUR FUTURE
“We have been entrusted to steward this extraordinary institution, and we must continue to do so with innovative solutions, with the most talented students and dedicated faculty, with premier programs, with prayerful discernment, with great care and love, so that this University under the Cross — a place where faith and learning thrive — will forever remain a gift to future generations and to the world.”

MARK A. HECKLER, Ph.D.
President, Valparaiso University
Each year on the first day of class, Valparaiso University’s newest students gather in the Chapel of the Resurrection for Opening Convocation. It’s an important moment in the relationships the students will form with one another, with the University, and with the faculty — relationships that will last forever.

It is also a time for welcoming and celebration, a time for song and friendship, a time for students to learn what they can expect of Valpo and what Valpo expects of them. Speakers engage minds and talk about the work that lies ahead. Music lifts hearts. Students step to the front of the Chapel to sign the Honor Code, signaling on one level dedication to a core Valpo principle, and on another their commitment to learning with integrity.

The magnificent building itself is on full display: its breathtaking stained glass, its soaring grandeur. As events draw to a close and students turn to leave, its hidden genius reveals itself in a way that few may notice but that’s full of meaning. Not by accident, the windows along the Chapel’s sidewalls are angled and set in alcoves. As the students face forward and turn to leave — toward the education on which they are about to embark, toward the connections they will create, toward the world that waits for them — they move toward light.

A Valpo education is equal parts head and heart. Reflecting our Lutheran character, it is about pursuing paths that God’s light illuminates, igniting promise and possibility, sparking an inner flame for all who learn here. It is about preparing good people to do great things in a world that needs them.

This has been our legacy. To ensure it continues, we are launching Forever Valpo: The Campaign for Our Future, the most ambitious fundraising effort in University history. Forever Valpo will advance our mission, strengthen our faculty, elevate the student experience, and develop programs of excellence.

*In luce tua videmus lucem*

**IN THY LIGHT WE SEE LIGHT**
THE WORLD NEEDS THE KIND OF LEADERS THAT VALPO IS UNIQUELY ABLE TO DEVELOP.

The world needs people who pursue difficult questions with intelligence and passion, who commit themselves to a search for truth, and who use their education as a springboard to lives of leadership and service. A Valpo education — uncompromising in quality, rooted in a common bond, global in scope, grounded in faith — is perfectly designed to develop such individuals.

The world into which today’s students will graduate is changing faster than ever before. Nations are more interconnected. Problems are more complex. Science and technology advance at an unprecedented pace. The leaders who will succeed in this context are guided by their knowledge, character, integrity, and wisdom. And the universities that will thrive are flexible, agile, and positioned to adapt and change. This works in our favor. Valpo’s signature strengths throughout history are our graduates of great knowledge and character and our capacity to evolve effectively while remaining true to each other and to our values.

Valparaiso University is riding an extraordinary wave of momentum. We are growing in size, quality, and impact. We are receiving national recognition for the quality of teaching, for the value of the education we offer, and for innovation in the way we offer it.

But while it may be an appropriate time to marvel at all that this fine University has accomplished, it most definitely is not a time to stand still.

The changing world for which we prepare students is a world of enormous challenge, and it is also one of enormous possibility. Forever Valpo: The Campaign for Our Future will give us the financial resources to fully explore those possibilities.

This is a pivotal moment for Valparaiso University. Valpo is the great university it is today because of the dedication and generosity of previous generations of alumni, parents, and friends. To honor this legacy, to advance our mission, to educate students of promise, to continue to develop graduates who go out into the world and lead with a balance of head and heart, we need your support.
FOREVER VALPO
THE CAMPAIGN FOR OUR FUTURE

Forever Valpo is a $250 million endowment-focused fundraising initiative that will secure the University’s leadership position among faith-based colleges and universities. A university that is now constrained in its reach and scale will be more expansive, more global in scope, more agile, and able to seize opportunity wherever it arises — Valpo will have room to flourish.

Good programs will become great. Students who previously would not have been able to afford Valpo will be thriving in our classrooms. We will have taken crucial steps to build the faculty who will shape the Valpo experience for the next half-century.

All of this will be possible only through the generosity of those for whom this University matters. The Campaign builds on a legacy, it embraces possibility, and with your support, it will shape the future — forever.

THERE MAY BE NO BETTER MEASURE OF A UNIVERSITY’S FINANCIAL HEALTH THAN THE STRENGTH OF ITS ENDOWMENT. A strong endowment ensures long-term financial stability, reduces dependence on student tuition dollars, and improves institutional agility, making it possible to take advantage of new opportunities as they arise.

Valpo’s endowment is quite small when compared to those of our aspirants, peers, and competitors; it does not give us the financial foundation we need to advance our vision. Forever Valpo: The Campaign for Our Future will solidify our financial position and provide important resources in support of the Campaign priorities.

CAMPAIGN PRIORITIES

<table>
<thead>
<tr>
<th>Campaign Priority</th>
<th>Amount</th>
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<tr>
<td>Scholarships to Support Students of Promise</td>
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<tr>
<td>Support and Shape the Faculty of the Future</td>
<td>$45,000,000</td>
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<td>Prepare All Students to Lead and Serve</td>
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SCHOLARSHIPS TO SUPPORT STUDENTS OF PROMISE

Valparaiso University is the perfect university for an extraordinary kind of student — not just the best and brightest, but women and men of character, students of promise, who have a propensity to lead and a desire to serve. The endowed scholarships established by Forever Valpo will provide a permanent source of support for students from across the socioeconomic spectrum to attend Valpo, to flourish at Valpo, and to follow generations of alumni into lives of compassionate leadership in all walks of life.

PREPARE ALL STUDENTS TO LEAD AND SERVE

Gifted and passionate faculty, combined with outstanding students and exceptional facilities, are key components in establishing programs of excellence. Throughout the years, many Valpo programs have achieved distinction, noted for their historic strength, their strategic significance, and the new ground they break. Forever Valpo will secure endowed funds to build on this success by both supporting and establishing programs that will take their place among the very finest in the world.

ANNUAL GIVING

Annual support to Valpo, through the Valpo Fund, Crusader Fund, and Deans’ Funds, demonstrates a commitment to all students, faculty, Colleges and Schools, and programs. As we work to build endowed support during Forever Valpo, expendable gifts to these funds will continue to provide resources that will help the University address its most critical needs and highest priorities.

SUPPORT AND SHAPE THE FACULTY OF THE FUTURE

Great teaching is a hallmark of a Valpo education. Each graduate can recall a faculty member who inspired them and changed their life for the better. With half of Valpo’s faculty reaching retirement age within the next decade, it is now time to shape the faculty of the future. The endowed funds secured by Forever Valpo will reward faculty for their scholarship and accomplishments, compensate them at competitive levels, and provide them with exceptional opportunities for professional advancement.

SUPPORT FOR UNRESTRICTED ENDOWMENT

A strong endowment is essential for Valpo to move forward and continue to build on its core strengths. Forever Valpo will raise unrestricted endowed funds that combine the financial stability of an ongoing income source with the flexibility to meet pressing needs. University leaders can respond to unforeseen challenges, fund a program or scholarship that may not otherwise receive support, or seize an opportunity that requires immediate funding not available in the operating budget.

SUPPORT FOR CAMPUS FACILITIES PRIORITIZED IN THE STRATEGIC PLAN

Forever Valpo will secure funds to ensure the continued vitality of the University, guided by our Strategic Plan that charts an ambitious course and remains consistent with our mission. Connected with the strategic priorities, the Campus Master Plan sets the long-term vision for the Valpo campus and the evolution of its facilities.
Scholarships to Support

STUDENTS OF PROMISE

Valpo is for women and men of character, students of promise, who have a propensity to lead and a desire to serve.

Endowed scholarship funds will make it possible for us to say “yes” to more of the students for whom this University is a perfect match. Your support will help change the lives of countless young women and men, enabling deserving students from across the socioeconomic spectrum to attend Valpo, to flourish at Valpo, and to follow generations of Valpo alumni into lives of compassionate leadership in all walks of life.

Goal: $120,000,000
Valpo students come from small towns and large cities, from suburbs and urban areas, from the Midwest and across the country, and, increasingly, from around the world. Sometimes the gap between the ability to benefit from a Valpo education and the ability to pay for it is wide. Current funding for endowed scholarship support is limited and, as a result, many students who are a perfect fit for Valpo choose to go elsewhere. Forever Valpo: The Campaign for Our Future will provide the necessary resources to bridge the gap for many more of these students and their families in the future.

It is in Valpo’s DNA to provide opportunities to students of great promise. In every generation there are countless Valpo students for whom generous gifts helped make the University affordable and accessible. And in every generation are countless students who say, “Valpo took a chance on me. And if it hadn’t, I don’t know where I’d be today.” Now we have the opportunity to respond with our generosity and ensure this Valpo tradition lives on in perpetuity.

AVERY DAVIS ’16 was active in his high school music program in Gary, Ind., and intended to study music in college. After a visit to his school by Valpo’s Jianyun Meng, director of the Confucius Institute, Avery saw his future a little differently. “Professor Meng came to my high school to teach Chinese music and Chinese language,” Avery says. “He was putting together a Chinese ensemble and suggested I join.” As a member of the ensemble, Avery traveled to China to study at the Shanghai Conservatory.

That experience inspired him to attend Valpo, where he explored his passions for both Chinese language studies and music. He also had the opportunity to return to China with Valparaiso University’s Concert Band.

A recipient of the C.V. Starr Scholarship, Avery received bachelor’s degrees in music and Chinese and Japanese studies. Demonstrating his belief that music is a universal language, he plans to teach English to Chinese students, using music as a common denominator.

At Valpo, Avery immersed himself into a learning environment that was a perfect fit and extended that experience across the University. He was an orientation assistant, a critical point of contact with incoming students, served on the Student Senate, and was a student photographer for the integrated marketing and communications office.

As a capstone to his undergraduate career, Avery integrated his music and Chinese studies into a research project titled “Ritual Music in China,” earning the Deans’ Choice Award at the 2016 Celebration of Undergraduate Scholarship.
TYLER SANFT ’16 first visited the Valparaiso University campus as a member of the Green Park Lutheran School eighth-grade basketball team, competing in the National Lutheran Basketball Tournament of Champions at the Athletics-Recreation Center. From that time in March 2008, he knew he wanted to attend Valpo.

Now, as a recent graduate, Tyler looks back on his time as a Christ College student and considers the relationships he has established as some of the most formative experiences of his undergraduate career. The rigors of the communications program and the internships he served with St. Louis-area public relations firms have prepared him for a professional career in crisis communication, but the personal interactions are what Tyler will carry forever from his Valpo experience.

The most influential faculty relationship has been with Julien Smith, Ph.D., assistant professor of humanities and theology. “Professor Smith has been able to draw the best out of me,” Tyler says. Having attended Lutheran schools from K-12, and having once considered attending seminary, Tyler says Professor Smith presented The Christian Tradition course in a manner that made it engaging and relevant today.

The connection between Tyler and Professor Smith has grown to such a level of respect and trust that Tyler served as a tutor and mentor to Professor Smith’s eighth-grade son.

The Valpo experience is not limited to academic pursuit, and as a member of Sigma Phi Epsilon Tyler says he established meaningful relationships. The service, the friendships, and the bonds that are created within a fraternity are long lasting.

Each connection that Tyler formed as he pursued his degree, explored his faith, and extended his social circles is part of the Valpo experience — all of which will remain with him forever.
For **VANESA ABAD ’18**, the start of her college career was filled with transitions. While a junior at Lake Zurich High School, she committed to play soccer at The Ohio State University. During the spring semester of her freshman year, she was faced with significant scheduling conflicts when nursing clinicals coincided with the four-hour blocks of practice time.

Vanesa soon realized that a transfer would be the best path to realizing her goals, and in 2014 she enrolled at Valpo and joined the women’s soccer team.

Vanesa’s success at Valpo, on the field and in the classroom, has been instant. She earned a 3.89 GPA and was named Horizon League Freshman of the Year and a member of the All-Freshman Team for the 2014 season. She scored six goals, appearing in all 20 matches, with 12 starts.

Vanesa credits teammate Sydney Galvez-Daley ’17 for her guidance through the transition, a process that Sydney experienced the year prior when she transferred from Creighton. “Everyone here is very approachable and helpful,” says Vanesa, who plans to be an emergency room nurse after obtaining her bachelor’s and master’s degrees at Valpo. “Whether it’s nursing or soccer, the faculty and coaches do everything to help you succeed.”

**VALPARAISO UNIVERSITY IS THE PERFECT UNIVERSITY FOR AN EXTRAORDINARY KIND OF STUDENT.** Valpo students exhibit strong academic potential and share our values as well. We seek not just the best and brightest, but women and men of character, students of promise, who have a propensity to lead and a desire to serve.
That decision, as for many incoming students, was wrapped with uncertainty. Valpo was 500 miles from home and a smaller community, with lake effect snow serving as the only common element with Buffalo. John’s parents told him to give it a chance.

John took the chance and his Valpo experience set the path for his personal and professional journey. He met his wife, Martha J. Zehnder ’80 Shelton, earned his bachelor’s degree, established relationships that are still strong today, and learned the importance of character, values, and acceptance.

John and Martha believe so much in the Valpo experience that they have established the John and Martha Shelton Endowed Scholarship Fund. The endowed fund will provide a permanent source of scholarship support for deserving students from Michigan to attend Valpo.

"Many schools have strong academic reputations but do not impact student lives the way Valpo does," John says. “The culture is about doing the right thing when no one is looking. That is what separates Valpo from other schools and what separates Valpo graduates from others.”

John says that relationships are key to the Valpo experience and the University’s core values allow them to develop across cultures, respectful of differences, and in discussion that leads to understanding and acceptance. “We cannot have relationships when we fear people,” he says. “As an 18-year-old African American from Buffalo, I was concerned about going to school in northwest Indiana, but I found the entire University community to be inviting and welcoming.”

More than 35 years after graduating from Valpo, John and his Theta Chi brothers still get together annually and renew a bond that remains strong today. John says that joining the fraternity led to the most formative experience of his time at Valpo. He learned about teamwork and the importance of relationships, while developing long-lasting friendships.

As vice president of sales and marketing at Zehnder’s of Frankenmuth, a position he has held since 1991, John depends on the skills and values he developed at Valpo. “The core values of honesty, integrity, and respect make Valpo a special place, and we operate with a similar commitment at Zehnder’s.”

It is easy to understand why the common values exist. Of the Zehnder family, Edwin ’42, Albert ’76, and Martha ’80 are all Valpo graduates and serve in senior management positions at Zehnder’s of Frankenmuth. John and Martha’s son, Nick Shelton ’12, also graduated from Valpo and is the director of golf operations at Zehnder’s.

Family, values, relationships, and doing the right thing are principles shared by the Sheltons, Zehnders, and Valpo.
This is the time to shape the Valpo Faculty of the Future.

When it comes to faculty, we have reached a watershed moment. During the next decade, half of the University's faculty members will reach retirement age. These women and men are faculty stalwarts: thinkers, researchers, artists, gifted teachers, experienced practitioners, people of faith and ideas and action whose work advances their disciplines as it elevates the lives of the students they teach. And many of them are about to leave, which presents us with both a significant challenge and a great opportunity. Forever Valpo will raise the endowed funds to support and shape the faculty of the future.

Goal: $45,000,000
“I fell in love with Valpo when I visited for my interview,” says MARK BUDNIK, Ph.D., the Paul H. Brandt Professor in Engineering and chair of the electrical and computer engineering department. “Everything I was looking for as a teacher, professor, mentor, and colleague was here for me.”

Professor Budnik joined Valpo’s faculty in 2006 after a 16-year career in the semiconductor field, culminating as a principal engineer at Hitachi Semiconductor. He was named to the Brandt Professorship and as department chair in 2013, the same year that he received the University’s Excellence in Teaching Award in recognition of the outstanding faculty-student relationships he has established.

“The relationships that faculty establish with their students and colleagues make this a special place,” Professor Budnik says. “The Brandt Professorship lets me work closely with students, get to know their interests, and push them in ways they wouldn’t go by themselves. I love the moment when students come up with something they’ve never seen or done before.”
ROBERT CLARK, Ph.D., assistant professor of chemistry, often sits down
for a meal with students who are interested in pursuing a career in science,
technology, engineering, or mathematics (STEM). “Our get-togethers are for
community building among the students,” Professor Clark explains. “They look
forward to it, and it’s also energizing for me. We are like a family.”

These experiences are just one example of Professor Clark’s
innovative teaching. He has “inverted” his classroom — moving
away from classic lectures and integrating hands-on activities. He
was presented with Valpo’s Excellence in Teaching award in 2015
in recognition of his innovative teaching.

“For me, the overarching theme in everything I do is to foster
student success. I want my passions for science and education
to contribute in a worthwhile way to making the world a
better place,” he says.

The impact of his passion and mentoring are evident in the
early career path of Katelyn Stermer ’14. With Professor
Clark’s encouragement, she worked in underserved clinics
in Central America and Africa during service-learning trips.
That experience strengthened her interest in public health,
leading to her current pursuit of a master’s degree in public
health at the University of Illinois – Chicago.

NOTHING CONTRIBUTES MORE TO THE QUALITY OF A UNIVERSITY THAN
THE QUALITY OF ITS FACULTY. Any university that wants its students to
debate great ideas, explore great truths, think great thoughts, and prepare for
lives of great accomplishment must have great teachers. At Valpo we raise that
bar a significant notch higher, asking the faculty to be servant-leaders, mentors,
and exemplary role models, in addition to being women and men of wisdom.
THERESA KESSLER, Ph.D., RN, ACNS-B.C., CNE, professor of nursing, was inducted as the Kreft Endowed Chair for the Advancement of Nursing Science in December 2015. While the appointment is an important accomplishment in her teaching career, the real impact will be on her students. As she has since joining the faculty of the College of Nursing and Health Professions in 1994, Professor Kessler’s personal scholarship, accomplishments, and professional development are directed toward enhanced learning experiences for nursing students.

Whether teaching within the College’s bachelor’s, master’s, or doctoral nursing programs, she emphasizes the importance of research and creates opportunities for students to be engaged in research projects.

Haley DeYoung ’16 and Megan Eggert ’16 served as undergraduate research assistants with Professor Kessler for two years and gained experience that will help them in their careers as health care professionals. Working on a research project that had been going on for four years, the nursing majors collected and analyzed data that assessed undergraduate students’ smoking behaviors within a smoke-free campus.

The resources provided through the Kreft Chair allow an expansion of research opportunities and provide Valpo’s nursing students with real hands-on experience that is not found in most nursing programs. “The endowed chair gives me the freedom to move forward with my research ideas and to engage more students in the research process,” Professor Kessler says.
THIS IS THE TIME TO SHAPE THE VALPO FACULTY OF THE FUTURE.

Competition for outstanding faculty members is fierce. Top professors do not lack for options. This is true when it comes to hiring new faculty members and when it comes to keeping those we already employ. And it’s especially true at Valpo, where we base our decisions to hire new faculty members not just on the accomplishments listed on curricula vitae but on their capacity to inspire, their ability to serve, and who they are as human beings.

To shape the faculty of the future, we must have sufficient resources to reward their scholarship and accomplishments, to compensate them at competitive levels, and to provide them with exceptional opportunities for professional development.

We face a defining moment. Half of Valpo’s faculty members will reach retirement age within the next decade. Forever Valpo will raise endowed funds to support and shape the faculty of the future.

NEW ENDOWED DEANSHIPS, FACULTY CHAIRS, AND PROFESSORSHIPS

Endowed chairs and professorships will attract and retain exemplary faculty members. Faculty will benefit from expanded resources, research funding, and opportunities for professional growth, while they in turn infuse academic programs with innovative scholarship and pedagogy.

NEW ENDOWED SCHOLARS AND PRACTITIONERS

New funding will enable us to attract and reward trailblazing thinkers and practitioners from around the world, women and men of character who are renowned leaders in fields of strategic significance to the University.

NEW ENDOWED FUNDING FOR FACULTY PROFESSIONAL DEVELOPMENT

Faculty members will grow professionally and stay at the forefront of their fields with fellowship and development grants. Funding for the Cambridge Seminar for New Faculty will prepare faculty members to excel at a place where faith and learning thrive.
KATHI SELLE ’71 SEIFERT is guided by the straightforward principle of working hard. Growing up in Appleton, Wis., she was supported by parents who always encouraged her to do her best. At Valpo, Kathi valued her leadership positions with Alpha Xi Epsilon and the Student Senate, which helped her appreciate the importance of teamwork, integrity, relationships, and hard work in achieving results.

“My experience at Valpo was terrific,” Kathi says. “The values of the University were the undercurrent of my education, and I established friendships that I still have today.”

Kathi spent 27 years with the Kimberly-Clark Corporation, advancing to executive vice president and leading the company’s personal care businesses and sales organization until she retired. She was named one of “America’s Top Businesswomen” by Forbes in 2001 and one of the “Most Powerful Women in Business” by Fortune in 2002.

Humbled by her success, Kathi attributes it to hard work, her Valpo education, and mentors at Kimberly-Clark. The most influential mentor was Jack Besser, a senior vice president, who frequently said to her and other managers, “the harder you work, the luckier you get.”

In October 2015, Kathi served as the first executive in residence at the College of Business. She spent three days sharing her senior management experience, advising students on what companies expect from new graduates and reinforcing the importance of hard work. As a reminder, she handed out coins printed with “the harder you work, the luckier you get.”

Her expertise in marketing and sales has made her a valuable member of corporate boards of directors. She is currently on the boards of Eli Lilly and Company, Lexmark Inc., Investors Community Bank, and Appvion Inc., and is a past board member of Revlon Inc., Supervalu, Albertsons, and Aid Association for Lutherans.

After retiring, she launched Katapult LLC, a pro-bono consulting firm. “I coach nonprofit organizations and business leaders and mentor people of all ages,” Kathi says. “I try to empower others to drive positive change and be the best they can be.”

Kathi says her greatest reward is when others build their self-confidence and achieve success through hard work. She mentors two girls basketball teams and shares the message, “to win in life and on the court, you must be prepared and work together as a team.”
Valpo’s programs of strategic significance will take their place among THE VERY FINEST IN THE WORLD.

Gifted and passionate faculty, combined with outstanding students and exceptional facilities, are key components in establishing programs with well-deserved national and international reputations of excellence. Throughout the years, many Valpo programs have achieved distinction, noted for their historic strength, their strategic significance, and the new ground they break. Forever Valpo will provide resources to build on this success by both supporting and establishing programs that will take their place among the very finest in the world.

**Goal:** $20,000,000
EXPERIENTIAL OPPORTUNITIES

Valpo students gain knowledge and spiritual growth from a wide range of experiences, both inside and outside the classroom. Internships, research opportunities, clinical experiences, Study Abroad, and service-learning trips all provide students with valuable hands-on experience in real-world situations. Endowed funding will support experiential opportunities for students to sharpen their entrepreneurial, health care, legal, and leadership skills and prepare them with a deeper understanding of the world in which they will lead and serve.

“So powerful it is stunning” was how one student described his experience with the Valparaiso University Storm Intercept Team. Armed with computers, CB radios, and equipment to track surface conditions, the team has been chasing serious weather since the late 1990s.

A four-year member may chase 50 storms before graduating, but it is unlikely that any would be more powerful than what they experienced in April 2015. The storm produced a series of tornadoes that touched down in northern Illinois, including a deadly funnel cloud that hit the small town of Fairdale, about 100 miles west of Chicago.
FOR MORE THAN 30 YEARS, a passion for service has flowed out of the Valparaiso University community as groups of students step away from class schedules and travel to locations around the world, dedicating a week of their spring break to service.

Since 2015, Valpo has offered a service trip for sorority and fraternity members to cities that have a historical significance to their fraternal groups. The 2015 service trips were to Memphis, Tenn., where Kappa Delta, Chi Omega, and Pi Kappa Alpha are headquartered. For 2016, the service trips explored the fraternity and sorority connections in the Washington, D.C., area.

In Memphis, the students sorted and packaged nearly 40,000 meals for the Mid-South Food Bank. They also worked with Alpha Omega Veterans Services, a Memphis-based nonprofit organization that helps veterans re-integrate into society.

While serving others is the purpose of the trips, the strong bond the students create through the shared experience leads to relationships that extend past their time at Valpo and continue throughout their lifetime.

UNIVERSITY WRITING PROGRAM

A Valpo education prepares students for success in a global environment. Critical to this success is their ability to communicate effectively in relevant media and across cultures with strong writing skills, regardless of major. New funding will provide resources for the continued design, development, and implementation of a coherent and comprehensive writing program for all undergraduate and Law School students, as well as expanded faculty development programming in writing instruction.

CORE, CHRIST COLLEGE, AND CAPSTONE EXPERIENCES

From the day they step on campus through their final course, Valpo students are presented with a learning environment that is focused on their intellectual, spiritual, and creative formation. Valpo Core and the Christ College Freshman Program examine the human experience and the great works of history, literature, drama, philosophy, and religion as they foster skills, attitudes, and work habits essential to success in academics and in life.
INSTITUTE FOR LEADERSHIP AND SERVICE
The Institute works across the University community to help students integrate their academic study, service experience, and career goals into a deeper sense of calling and purpose. Through the Calling and Purpose in Society (CAPS) Fellows Program, Pathways to Purpose Speakers Series, and Center for Civic Reflection, students are engaged in discussion, experiential learning, and leadership development opportunities. The CAPS Fellows serve summer internships with regional and national service organizations in northwest Indiana, Chicago, Washington, D.C., and other metro areas.

KAITLYN SPAUDIE ’15 knows the exact moment she realized her Valpo education had prepared her for a life of leadership and service. Named as one of the inaugural CAPS Fellows by the Institute for Leadership and Service, Kaitlyn served her internship with the National Lutheran Communities and Services and their senior-living facility, The Village at Rockville.

There, Kaitlyn recognized that her Valpo education had integrated her academic learning, service experience, and career goals into a deeper sense of calling and purpose. “My calling told me this was where I should be,” Kaitlyn says.

The CAPS Fellowship also connected Kaitlyn with Jana Broughton, whom she describes as a wonderful mentor and great example of a Christian woman in a leadership role. The relationship they developed was so strong that Jana hired Kaitlyn as her administrative assistant when she became executive director of Covenant Village of the Great Lakes in Grand Rapids, Mich.

Kaitlyn earned a bachelor of science in health care leadership and says, “I have so much to owe to my Valpo experience and the CAPS program. It helped define my calling and career goals, and it was great to find all of that at Valpo.”
GROWING the ENDOWMENT

There may be no better measure of a university’s financial health than the strength of its endowment. A strong endowment ensures long-term financial stability, reduces dependence on student tuition dollars, and improves institutional agility, making it possible to take advantage of new opportunities as they arise.

Valpo’s endowment is quite small when compared to those of our aspirants, peers, and competitors; it does not give us the financial foundation we need to advance our vision.

ENDOWMENTS AT PEER AND ASPIRATIONAL COLLEGES AND UNIVERSITIES
(Balances as of June 30, 2015; dollars in millions)

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Source: 2015 NAICU-Commonfund Study of Endowments

Forever Valpo’s goal for the endowment is aspirational and achievable. Upon completion of the Campaign, Valpo’s endowment will be well-positioned to permanently support students, faculty, and programs through a combination of new gifts and commitments, smart fiscal management, and growth.
**ANSWERING the CALL**

*Forever Valpo: The Campaign for Our Future* is about securing Valpo’s future. Its impact will be transformational.

Between now and 2021, *Forever Valpo* will raise the endowed funds to secure the University’s leadership position among faith-based colleges and universities and propel its graduates to even greater levels of achievement and distinction. A university that is now constrained in its reach and scale will be more expansive, more global in scope, more agile, and more able to seize opportunity wherever it arises — Valpo will have room to flourish.

Good programs will become great. Students who previously would not have been able to afford Valpo will be thriving in our classrooms. We will have taken crucial steps to build the faculty who will shape the Valpo experience for the next half-century, adapting it as they respond to changes in the contemporary world.

*Forever Valpo: The Campaign for Our Future* will be instrumental in transforming the University and transforming the people who learn here, and they in turn will transform the world in which they make their way.

All of this will be possible only through the generosity of those for whom this University matters. *Forever Valpo* builds on a legacy, it embraces possibility, and with your support it will shape the future.

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**CAMPAIGN PRIORITIES**  
*Forever Valpo: The Campaign for Our Future*

**SCHOLARSHIPS TO SUPPORT STUDENTS OF PROMISE**  
**GOAL: $120,000,000**  
Endowed scholarships will provide a permanent source of support for students from across the socioeconomic spectrum to attend Valpo, to flourish at Valpo, and to follow generations of alumni into lives of compassionate leadership in all walks of life.

**PREPARE ALL STUDENTS TO LEAD AND SERVE**  
**GOAL: $20,000,000**  
Endowed funds will support programs to benefit all students and prepare them for lives of leadership and service.

- Institute for Leadership and Service
- Philanthropy Program for Students
- Experiential Opportunities
- University Writing Program
- Core, Christ College, and Capstone Experiences

**ANNUAL GIVING**  
**GOAL: $25,000,000**  
The entire Valpo family can support *Forever Valpo* through annual giving. The annual recurring gifts demonstrate a commitment for all students, faculty members, schools and colleges, and programs.

Valpo Fund  |  Crusader Fund  |  Deans’ Fund: Arts and Sciences, Business, Christ College, Engineering, Law, and Nursing and Health Professions  |  Partners for the Brauer Museum of Art  |  University Guild

**SUPPORT AND SHAPE THE FACULTY OF THE FUTURE**  
**GOAL: $45,000,000**  
The endowed funds secured by *Forever Valpo* will reward faculty for their scholarship and accomplishments, compensate them at competitive levels, and provide them with exceptional opportunities for professional advancement.

**SUPPORT FOR UNRESTRICTED ENDOWMENT**  
**GOAL: $20,000,000**  
Unrestricted endowed funds combine the financial stability of an ongoing income source with the flexibility to meet pressing needs. University leaders can respond to unforeseen challenges, fund a program or scholarship, or seize an opportunity that requires immediate funding.

**SUPPORT FOR CAMPUS FACILITIES PRIORITIZED IN THE STRATEGIC PLAN**  
**GOAL: $20,000,000**  
*Funded*
- Restoration of the Chapel of the Resurrection
- Kathleen and Mark Helge Center
- Duesenberg Welcome Center
- Warren G. Hoger Track

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*FOREVER VALPO: The Campaign for Our Future*
FOREVER VALPO: THE CAMPAIGN FOR OUR FUTURE

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